



MUNICIPALITY OF GIMLI

2008

FINANCIAL PLAN



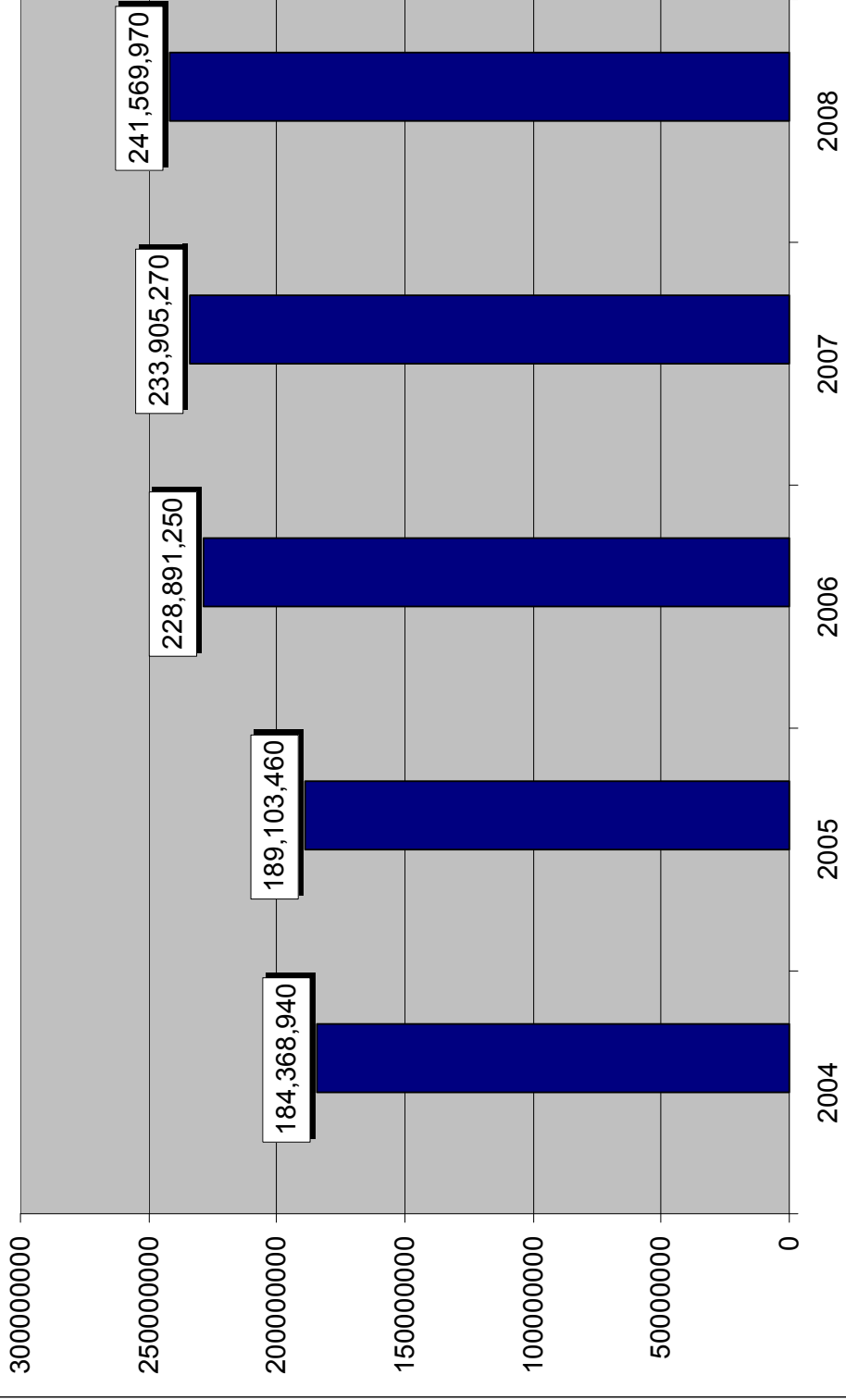
THE CHALLENGE

- To minimize taxation by balancing the increased growth in assessment, the redirection of expenditures previously included in special service areas, the management of debt servicing and the funding of Reserves.
- To continue to manage the delivery of services in the most efficient and cost effective manner.
- To develop financial policies for the funding of Reserves and Capital Purchases both current and long term.
- To develop a fee for service and special service area structure.
- To develop a long range debt management program.
- To create a Strategic Plan and complete the merger process.



Assessment

2004 to 2008





Revenues

	2007 Budget	2007 Actual	2008 Budget
Tax levy & Grants in lieu of Taxes	8,902,335	8,902,338	9,108,302
Less: Requisitions - Schools	4,524,572	4,524,572	4,674,687
Net Municipal Tax	4,377,763	4,377,766	4,433,615
Taxes Added	100,000	248,414	125,000
Unconditional Grants	502,975	552,189	556,000
Conditional Grants	54,477	70,835	62,460
Federal Gas Tax Funding	116,417	116,417	145,521
Gimli Recreation Centre			395,200
Sale of Building			172,000
Other Revenue	409,540	591,784	436,990
Total Other Revenue	1,183,409	1,579,639	1,893,171
Transfers from Reserves	111,272	52,000	269,641
Total Revenue	5,672,444	6,009,405	6,596,427



MILL RATE

	2007	2008	Change
General	13.027	13.345	0.318
Urban SSA	3.337		-3.337
Rural SSA	0.52		-0.52
Reserves	0.664	0.659	-0.005
General Debt	1.578	2.378	0.800
Urban Debt	1.665	1.074	-0.591
Rural Debt	1.02	0.678	-0.342
Total Urban Municipal	20.271	17.456	-2.815
Total Rural Municipal	16.809	17.060	0.251



EXPENDITURES

	2007 Budget	2007 Actual	2008 Budget	Change in Budget
General Government Services	748,215	717,027	826,367	78,152
Protective Services	568,883	633,485	601,800	32,917
Transportation Services	1,617,463	1,449,927	1,854,915	237,452
Environmental Health Services	397,200	396,394	438,500	41,300
Public Health and Welfare Services	68,494	67,449	29,494	-39,000
Environmental Development Services	62,400	40,970	93,900	31,500
Economic Development Services	111,239	82,228	148,029	36,790
Recreation and Cultural Services	395,943	376,746	804,275	408,332
Fiscal Services - other	2,800	3,152	35,160	32,360
Special Service Areas	265,170	265,170		-265,170
Contribution to Capital	187,875	191,545	203,250	15,375
Debtenture Payments	825,480	825,480	942,345	116,865
Transfers - Reserves	381,277	538,560	578,456	197,179
Allowance for Tax Assets	40,005	40,005	39,937	-68
Total Expenditures	5,672,444	5,628,138	6,596,428	923,984



GENERAL GOVERNMENT

\$826,367

- Council
- Administration & Staff
 - Administration of the Gimli Rec Centre, GIDG including the Motorsports Park and the challenge of Economic Development have become part of the Administration budget. The administration is funded in part by the GIDG.
- Insurance, Audit and Legal Fees
 - Insurance rate increase was less than anticipated
- Grants to Organizations
 - The financial plan provides for the continued support to community organizations and committees that provide services to the members of our community.



PROTECTIVE SERVICES

\$601,800

- RCMP police contract and administrative support
- By-Law enforcement officer
 - The By-law officer is responsible for the enforcement of current by-laws. Working with the Administration Team the officer also contributes to the development of by-laws to ensure the safety and well being of our citizens and visitors.
- EMO
 - Council continues to support the need for an emergency measures plan and the administration of this plan.
- Animal and Pest Control
 - Contract the services of an Animal Control Officer as well as the management of pest such as skunks and pigeons.



TRANSPORTATION

\$1,854,915

- **Public Works Operations**
 - Continues to develop efficiencies in the management of shop, equipment and staffing costs.
 - This year's budget includes a provision for a full time Engineering Technologist that has been funded by the efficiencies found in this department.



TRANSPORTATION

\$1,854,915

- **Road Maintenance**
 - Crack sealing and other maintenance and repairs to road surfaces.
- **Snowclearing**
 - Clearing and Hauling of snow on Municipal roads and sidewalks
- **Sidewalks**
 - Repair and replacement of sidewalks in the urban centre funded by the Urban Reserve.



TRANSPORTATION

\$1,854,915

- Drainage
 - Council and Staff is working on a master drainage plan for the municipality.
 - Costs for specific drainage projects are managed through the Drainage Reserve. Surpluses realized in this department are transferred to the reserve for future use.
 - Maintenance budget – ongoing cleaning and brushing
 - Capital Budget - development of new drainage



TRANSPORTATION

\$1,854,915

- **Streetlighting**
 - Costs for the operation of both urban and rural streetlights. The costs were formerly include in each special service area.
 - Repairs to the decorative light standards in the urban area have been funded by the Urban Reserve.



TRANSPORTATION

\$1,854,915

- **Airport**
 - Amount allocated for runway repair.
 - Engineering report will examine the costs of the maintenance and capital costs of the airport.
 - Airport runway lease expires on March 31, 2009.



ENVIRONMENTAL HEALTH

\$438,500

- Garbage collection
- Recycling
 - In conjunction with Cornerstone Enterprises, develop a solution for the expansion of curbside pickup.
- Nuisance Grounds
 - Includes preparation for the construction of a new cell
 - Summer student
- Environmental Advisory Committee
 - Will review and recommend to council on initiatives for the “Greening” of Gimli.



PUBLIC HEALTH AND WELFARE

\$29,494

- Cemetery
 - Operation of Municipal cemetery
- Handivan
 - Operational Grant and the advance of funding received from the Province
- Provincial levy for Municipal Social Assistance Program



ENVIRONMENTAL DEVELOPMENT

\$93,900

- Planning
 - Completing the revision of Gimli's zoning by-law
 - Development of the Strategic Plan
 - The Draft Strategic plan will be presented at a come and go Open House from 10 am to 2:00 pm on Saturday, May 3, 2008 in Darren Hall at the Lakeview Resort.
 - A portion of these projects initiated in 2007 is funded by a transfer from reserves for the balance of the unspent funds from the 2007 budget



ECONOMIC DEVELOPMENT

\$148,029

- **Communications and Public Relations**
 - Continue to develop the branding and promotion strategy including the development of a brochure. This project is also funded in part by for the portion not completed in 2007.
 - Newsletters continue to keep residents informed
- **Tourism**
 - The Tourism committee continues to promote our community and plan events like the bandstand music series and Midnite Madness. Last year's Christmas lighting contest was great fun and we look forward to see what's in store for this year . The committee is looking to expand promotion of Winter activities and events



ECONOMIC DEVELOPMENT

\$148,029

- **Weed Control**
 - Previously included in Special services area
 - Includes levy from Interlake Weed Control
 - Roadside Red Bartsia spraying
 - Public Parks (dandelions)
 - Continues with the West Nile larviciding program which is funded 75% by the Province of Manitoba



RECREATION AND CULTURE

\$804,275

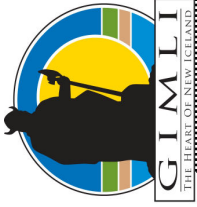
- Gimli Recreation Centre
 - RM of Gimli has dissolved the Public Authority and will now administer the Rec Centre as part of it's Recreation Budget.
 - Budgeted Revenues for 2008 is \$395,200
 - Budgeted Expenditures are \$575,200
 - The net cost for delivering programs and operating the facility remains at \$180,000
 - The goal is to develop programming and to create both a capital reserve and 5 year capital plan



RECREATION AND CULTURE

\$804,275

- **Parks & Playgrounds**
 - Completing playground upgrade program including Loni Beach and Sandy Hook.
 - Maintaining all public parks and reserves in the municipality.
- **Museum and Library**
 - Contribution to operational funding
- **Municipal Heritage Advisory Committee**



CAPITAL PURCHASES PROGRAM

	Total Cost	Operating	Reserves	Borrowing
Garbage Truck	140,000		140,000	
Mower Tractor and Deck	90,000		90,000	
2 used 1/2 tons	50,000	50,000		
Riding Mower	20,000	20,000		
Office & Council Furniture	5,750	5,750		
Arnes Dump - Cell	90,000		90,000	
Office Building	172,000		172,000	
Sewage Treatment Plant	4,250,000			4,250,000
Rec Centre Heating	45,000	45,000		
Gimli Park Bathrooms	35,000	35,000		
Sports Park Backstop	4,000	4,000		
Surveying Equipment	20,000	20,000		
Pavilion Soffit & Fascia	23,500	23,500		
Total Purchases	4,945,250	203,250	492,000	4,250,000



DEBENTURE PAYMENTS

	2007	2008	change
Utility Debentures	262,371.11	262,850.33	479.22
General Debentures			
Sewage Treatment Plant	227,664.20	431,388.98	203,724.78
Fire truck	20,743.82	20,743.75	-0.07
Gas Transmission	29,148.48	29,148.48	0
Grader	58,544.10		-58,544.10
Harbour Expansion	38,864.64	38,864.64	0
Public Works shop	27,238.27		-27,238.27
Paving (Autumnwood & Solvin)	23,040.05	21,483.23	-1,556.82
Health Centre	93,029.33	93,029.32	-.01
Ice Plant	44,836.43	44,836.43	0
Total General Debentures	563,109.32	679,494.83	116,385.51



TRANSFERS TO RESERVES

\$578,456

- RM Funded Reserves
 - This years budget continues to fund reserves to enable the effective management of capital expenditures
- General Fund \$100,000
- Road Maintenance \$ 50,000
- Equipment Replacement \$105,000
- 125th Anniversary Celebration \$ 4,000



TRANSFERS TO RESERVES

\$578,456

- **Federal Gas Tax**
 - This year's contribution from the Gas tax program is \$145,521.
 - In 2009 the contribution will increase to \$291,050
 - Under the program guidelines Council will establish priorities for the Gas Tax Reserve such road construction, sewer and water projects and waste management.
- **Building Reserve**
 - The sale of the former office building on Centre Ave West will contribute to the Building Reserve.



MEETING THE CHALLENGE

- The 2008 Balanced Budget has successfully minimized taxation by effectively using the increased assessment and providing more efficient use of operational funding, while funding reserves and managing our debt servicing requirements.
- Service delivery has not been reduced in the 2008 Budget.
- Formal Financial Polices will be developed in 2008 to reflect the commitment of Council to increase reserves and reduce the current dependency on debt to finance capital projects and purchases in the Municipality.
- The development of the Basic Service Package and options for the development of Fee for Services Programs and Special Service Areas proposals will be completed by October, 2008.
- The Long Range Debt Management Program will be reflective of the need to utilize growth to recover a portion of the debt financing through Utility Rates, Capital Development Levies, Added Taxes and a “Developer Pay” strategy.
- The Strategic Plan will be finalized in the next short while and will provide long term direction for the Municipality. The two Municipal Zoning By-Laws will be reviewed this summer with the objective of the creation of one Zoning By-Law for the entire Municipality in 2008.